Rethinking Project Management

The Innovation-network for Rethinking Project Management, in co-operation with kaastrup|andersen A/S, hereby invites you to an open session about Organizational Project Management (OPM), Agility and Certification.

To us OPM is the integration of all project management-related activities throughout the organizational hierarchy or network.

Thus, we propose to view OPM, not as a new sphere of management, but as the act or process of combining project management activities throughout the organization, as the collaboration required to achieve unity of effort. OPM takes a holistic perspective on project management-related activities that an organization embarks in as an integrative mechanism of PM activities, in a network of strategic and collaborative initiatives governed and supported at the organizational level.

OPM is thus the ability to organize project activities not only at the project level, but at the wider organizational level. By shaping the project systems, processes and structures, OPM has a potential to have an impact on a company's effectiveness and its capacity to achieve competitive advantage.

Agility, both in organizations and in projects, is the ability to change alongside the changing environment, strategy and goals, to adapt to the new (current) reality. The basic ideas are gaining momentum as a concept in several places, but the implementation is often stalled because of clashes between traditional control paradigms and agile principles. In order to achieve a maturity, the environs of projects need to embrace an agile thinking.

But how does one certify that? There is ongoing work to try to capture the essence in various conflicting certification programs. Dansk Projektledelse, and the IPMA-certificates, are working in one direction, where the certificate illustrates the competences of the project manager.

Time 10:00-10:15	Topic Welcome and agenda	Responsible Tomas Lajer
10:15-12:00	Organizational Project Management	Shankar Sankaran
12:00-13:00	Lunch and networking	
13:00-15:00	Agility and certification	Jens Laugesen
15:00-15:30	In search for breaking the project paradigm - Findings from Project Half Double phase 1	Per Svejvig
15:30-16:00	Innovation network for Rethinking Project Management – next step	Per Svejvig



Shankar Sankaran

Professor, School of the Built Environment DMIT, Bachelor of Science, Graduate Diploma of Counselling, M.Eng. PhD Shankar Sankaran is an academic leader in organizational project management, systems thinking an action research at the University of Technology (UTS), School of the Built Environment. His research covers organizational project management, project leadership, megaprojects, systems research, action research and innovation.

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Jens Laugesen Cand.Scient.Pol., PhD

Senior consultant and programme manager, competence developer, mentor, coach and adviser in Nordea. IPMA A-certified and IPMA A-assessor for 15 years at Dansk Projektledelse.



Per Svejvig

Associate Professor, PhD

Aarhus University, Aarhus Business and Social Sciences, Dept. of Management, Project Management group, INEIS Section. Per has a PhD in business systems, and has more than 25 years of experience from the private sector as a project manager, manager and consultant. Furthermore, he is Certified Senior Project Manager (IPMA B).

Date: 10. November 2016 Klokken 10.00 to 16.00 Location: Vestre Ringvej 45A DK-8600 Silkeborg Registration (latest at 1/11): netvaerk@kaastrupandersen.dk (the session will be held in english)

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